

Business Development

Record participation in management training programme

The *FIDIC 2010 Young Professionals Management Training (YPMTP)* started in early-February 2010 with a record number of participants (52 from 14 countries). It comprised the usual online sessions, feedback and discussion on the eFIDIC training platform for six months followed by working sessions immediately before the *FIDIC 2010 New Delhi Conference*, with a final report presented at the conference's *Future Leaders Workshop*. To provide future managers with a better understanding of how consulting engineering firms operate, the 2010 programme was restructured so that *FIDIC Guide to Practice* training modules formed the core of the training upon which case studies were built.

In addition, the *Young Professionals Programme* at the *FIDIC 2009 London Conference* was well subscribed, with some 80 young professionals from 35 countries participating in workshops, social events and a technical tour of London's Olympic site. In distributing certificates to the 2009 YPMTP trainees among the young professionals, John Boyd, FIDIC President, noted that despite the economic challenges, the world faced a shortage of good engineers, with today's future leaders needing to take on the challenges of tomorrow.

Pilot certification scheme to be launched

FIDIC signed an agreement in 2006 to extend the FIDIC/CNAEC-China training programme to include a pilot programme to assess a "FIDIC Engineer" based on the completion of a formal curriculum, the recording of course attendance and assessment by examination. Training would be based on modules of the FIDIC contracts and business practice training manuals with the aim to strengthen best practice. Shortly after, the Chinese government indicated that it would first review the various certification schemes being offered. CNEAC reported in early-2010 that the State Council had approved the FIDIC programme as the only certification system to be built upon the existing state certification of consulting engineers. FIDIC has been working with CNAEC to update documents that cover the scheme's regulation and operation, and the FIDIC President and General Manager have reached agreement with CNAEC on the terms of the FIDIC Engineer Certification which will be submitted to the Executive Committee for review and approval. A key component is the accreditation of trainers. For this, events such as the *FIDIC Asia-Pacific Contracts Users Conference* which was held in Beijing in June 2010 will be invaluable as they help expose potential trainers and applicants to FIDIC contracts and procurement best practice.

FIDIC Guide to Practice

The *FIDIC Guide to Practice Training Manual* and its companion for FIDIC contracts lie at the core of the training modules delivered by the *FIDIC International Training Programme* as courses, workshops and seminars. There is also increased interest in these modules as the basis for national training and certification programmes in countries such as China, India, Jordan, and Korea as consulting engineers seek to broaden their understanding of the fundamentals of how to run a good business practice. The FIDIC Capacity Building Committee has, as one of its responsibilities, the review and updating of the various modules. FIDIC aimed to

FIDIC Risk and Liability Committee

The Risk and Liability Committee comprised: Kevin Corbett, AECOM, UK (chair); Stephen Bamforth, Griffiths & Armour, UK; Nicola Grayson, Consult Australia; Toshio Kurashige, Nihon Suido, Japan; Martin Hohberg, IUB, Switzerland; Steve Jenkins, Connell Wagner, New Zealand; Quinten Koen, CESA, South Africa; Udesh Kohli, Engineering Council of India; Adam Thornton, Dunning Thornton, New Zealand.

FIDIC Capacity Development Committee

The Capacity Development Committee comprised: Henning Therkelson, COWI, Denmark (chair); Javad Haddad, FDA Consultants, Iran; Richard Kell, Carrho, Australia; Graham Pirie, CESA, South Africa; Andreas Rév, Eurout, Hungary; John Ritchie, Kellogg, Australia; Hajime Sakurai, Nihon Suido, Japan.

provide base training modules comprising presentation slides, notes and case studies to accredited training suppliers for use under licence in FIDIC accredited training events.

Quality and Sustainability

Quality-Based Selection revisited

The FIDIC Quality Committee, chaired by Walter Painsi, Painsi and Partner, Austria, and currently under formation, was charged not only with coordinating FIDIC's interaction with the International Standards Organization (ISO) committees responsible for updating quality management standards but also with monitoring the new *ISO 26000 Social Responsibility* standard. ISO released in September 2009 a draft ISO 26000 guidance on social responsibility which will be moved forward as a Final Draft International Standard (FDIS), the final stage prior to its publication as an international standard. Some 2650 comments to the guide were incorporated into a revised document to be circulated as the FDIS for balloting. If approved, the ISO 26000 standard could be published in late-2010. ISO 26000, by drawing on "best practice developed by existing public and private sector initiatives", will provide "harmonised, globally relevant guidance based on international consensus" that aimed to "encourage the implementation of social responsibility". The draft guide included a useful table of examples of cross-sectoral initiatives but was not a conventional standard that articulated a management system. Instead, approaches such as at the *FIDIC Integrity Management System* provided implementation standards.

Climate Change Task Force to map out industry strategies

Following the limited success of the *UN Framework Convention on Climate Change COP15* summit in December 2009, the consensus was that the best choice for industry sectors would be to continue with the bottom-up approach. They should act independently to cut emissions and to adapt to the impact of climate change while the UN negotiations process was reformed in order to avoid deadlocks yet allowing democratic decisions to